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YENCHING

Yenching University

INDEXED

May 7, 1934

President J. Leighton Stuart
Yenching University
Peiping, China

My dear Dr. Stuart:

We are enclosing herewith one copy of the minutes of the Annual Meeting of our Yenching Trustees held on April 25th. Under separate cover, we are sending you fifteen copies of this material. I do not know whether this supply will be more or less than the quantity you will need for field distribution. Some months ago you suggested that we send you only enough copies of minutes of board meetings for the University administrative officers, without including any for the members of the Board of Managers. It would seem, however, that our Board of Managers should at least have the minutes of the Annual Meeting of the Trustees if we are to have any hope whatever that they will keep in touch with what the Trustees are doing and saying and planning.

The attendance at the meeting was quite good, and we were happy to have with us also a number of the ladies of the Yenching College Committee and Miss Hague to bring us the latest word from the field.

Changes in Roster. You will note the appointment of Dr. Rufus M. Jones as one of the representatives of the London Missionary Society. Dr. Jones' appointment will continue the relationship with the Friends which we lost through the death of Dr. Hodgkin. I believe that Dr. Jones will be able to make a very fine contribution to the Yenching group. We all regretted that a Western trip made it impossible for him to be present at the meeting. You will note with regret the news of Mrs. Helen Hartley Jenkins' death. Possibly you have already received it from some other source. As you know, Mrs. Jenkins' term of office as a member of the Yenching Board expired in 1932, so her passing does not create any new vacancy. It might be mentioned, however, that within the past few days we have received a letter from President Vinson presenting his resignation as a coopted Trustee. This will probably create a vacancy in the coopted membership which should, however, be filled by a second representative of the Princeton-Yenching Foundation.

Financial Matters. The financial matter to which the Trustees gave the greatest attention was the recommendation presented by the Committee on Finance growing out of your letter of January 8th, 1934 in which you discuss the financial state of the University. The first two paragraphs of Action T-5518 were taken from the recommendation of the Committee on Finance, but the third paragraph was formulated by the Trustees themselves. The Trustees were very deeply concerned by the suggestion that the University might decide to close a year hence if additional income were not secured, and

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desired to express their own conviction as strongly as they could without appearing to be unsympathetic with the very real financial problems which you on the field are struggling, that even though we may be facing a very difficult problem a year hence, it does not seem at all likely that the institution will be compelled to close its doors.

School of Religion. While the discussions on this topic were quite important, I believe that nothing needs to be added at this time to what appears in the minutes. I hope that within a short time the Committee appointed by Action T-3319 will get in direct touch with the field.

Budget for 1934-35. You will note that the Trustees adopted without modification the recommendation of the Committee on Budget. I have already sent you copies of the minutes and of the financial estimates of the April 10th meeting of the Budget Committee, so I need not repeat the comments I made at that time. We are all hopeful that other special or regular sources of income may be discovered during the coming year, but unless and until further funds become assured, we have no alternative save to plan our work on the basis of what is now available.

Promotional Matters. Action T-3322 merely confirms the actions already taken by the Committee on Promotion and the Executive Committee with reference to Yenching promotional plans and organization for the coming year. Just at this time the Associated Boards is actively at work on plans which we hope will enable this larger group to render a very definite service to each of the participating Universities which is cooperating heartily in the correlated program, and our Yenching Trustees are taking the lead in this movement. Within the next few weeks we will be able to give more definite information as to these plans.

Cooperation with Associated Boards. It was not technically necessary for the Yenching Trustees to take any further action on the matter of our cooperation with the Associated Boards, since the Trustees unanimously voted in favor of such cooperation some months ago, and the action of the Executive-Finance Committee on March 1st has met with entire support. However, the Trustees wish to emphasize both to the field and to the home boards of the other participating colleges, that the Yenching are unanimously and profoundly convinced that only by means of going forward immediately and vigorously with the processes of cooperation which have now been set in motion by the Associated Boards, can we hope to bring about any satisfactory solution of the problems now confronting Christian higher education in China.

Institute of Rural Administration. We presented the radiogram which the field sent us under date of April 18th, though we were all glad that the Executive Committee had been able to clear the matter satisfactorily in advance of the Annual Meeting.

Officers ^{and} Committees. The one item to which attention should be called under this topic is the election of Dr. Hume as Yenching representative on the Board of Trustees of the Harvard-Yenching Institute. Dr. North and Mr. Barber discussed with the Committee on Nominations the cablegram received from the field in which Mr. Henry R. Luce is suggested as the field's first choice and Dr. Hume as the second choice for this position. It was quite doubtful whether Mr. Luce would have been able to accept appointment, because he is extremely busy and can give very little time or thought to anything outside his publishing work. Moreover, everyone agreed that the thing most urgently needed just now is another representative on the Harvard-Yenching Institute who has a

direct and intimate acquaintance with China and with each of the six Universities in which the Institute is participating. For that reason, Dr. Hume was selected as the logical man for this position. He has already been present at a meeting of the Harvard-Yenching Institute Trustees held a few days ago, and I believe that his presence was of great value.

I am also enclosing herewith copies of the minutes of the Yenching Committee on Promotion and of the Executive Committee held on April 17th, and also a copy of the minutes of the Finance Committee meeting on April 20th.

BAG:F

Very cordially yours,

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YENCHING

May 9, 1934

President J. Leighton Stuart ✓
Rev. L. J. Davies
President Y. G. Chen
President C. J. Lin
President Lincoln Dsang
Mr. Olin D. Wannamaker

Gentlemen:

Each of you will be receiving at about the same time as this letter, a communication from Dean George H. Chase, informing you that for the fiscal year 1934-35 the Trustees of the Harvard-Yenching Institute will guarantee to the institutions participating in the Restricted Fund a total of US\$60,000. This is gratifying news indeed, because it means a substantial additional income from the Harvard-Yenching Institute just at a time when each of our universities is being compelled to make radical reductions in their budgets.

The estimates we have heretofore used in preparing our 1934-35 budget, together with the revised figure we can count upon under this guarantee are as follows:-

	<u>Previous estimate</u>	<u>Revised Estimate</u>
Yenching	\$11,710.51	\$15,789.47
Nanking	7,026.32	9,473.69
West China	7,026.32	9,473.69
Lingnan	7,026.32	9,473.69
Cheeloo	4,684.21	6,315.79
Fukien	4,684.21	6,315.79
Allahabad	2,342.11	3,157.88
	<u>\$44,500.00</u>	<u>\$60,000.00</u>

I am sure that in the cases of Yenching, Cheeloo and Fukien, where action has already been taken defining our budget appropriation for 1934-35, the Trustees will at once approve the inclusion of this larger figure as one of the items within their contribution and we will, therefore, use this revised figure in all of our future estimates. In Nanking and West China, where final action has not been taken on next year's budget, we will use the revised figure in preparing our analysis.

It is profoundly to be regretted that just at a time when the Institute is coming so generously to the support of our Colleges in the midst of their serious economic difficulties, the Trustees of the Institute are keenly disappointed at the unsatisfactory nature of the reports submitted by several of the beneficiary institutions. Dean Chase has sent me copies of the letters he has written to each of the Colleges under date of May 8th. I am writing to several of you individually at this time with regard to our past and future reports.

Very cordially yours,

B.A.G.

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*Submitted to
McBrier Foundation
Com*

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

INDEXED

May 11, 1934

Mr. B. A. Garside
150 Fifth Avenue
New York, N.Y.

My dear Mr. Garside:

I have your letter dealing with the last actions of the McBrier Foundation Committee, together with the minutes. There is nothing more that I can say regarding the case of Dr. P. C. Hsu than has been expressed in previous letters. I presented the problem to our Faculty Executive Committee with the recommendation that in view of his contribution to the moral and religious welfare of the University, we make his salary chargeable one-half to the McBrier Fund and the other half to the University General; that this latter item is only a small relative increase in the big deficit we are facing; and that if we are able only to continue for one more session, we want it to be as worthy of the institution as possible. You will note that this action, which was unanimously and heartily passed, is based on his spiritual contribution to our common life, rather than any allowance to the School of Religion or to its teaching requirements. If Dr. Hsu had not been a member of our faculty to begin with, but had been invited here for the purpose of the McBrier Fund, it would almost certainly have been arranged that he take a few classes in order to give him proper academic recognition, as well as experience in dealing with students. Or if we had discovered some other person whom we sought to add to our staff, in order to make use of this Fund for its explicitly stated purpose, that person would probably have made this stipulation and would have been supported by all of us who are familiar with present-day Chinese thinking. Therefore, when it became perfectly clear that the School of Religion would have to discontinue this member of their faculty unless he could be kept here, because of his Christian influence, it seemed to me, as it still does, that this would have been entirely within both the letter and the spirit of the terms and very much to the interest of the University from the standpoint of the way in which it stands to benefit from this particular Fund. Anyone familiar with Chinese Christian leaders would probably agree with me that we could not find anyone in the country who is more desirable for this special function than P. C. Hsu. If in the future, the question comes up again as to bringing a man for this work, it would be difficult to find one who would not insist on doing some teaching of religious subjects, if for no other reason merely in order to be more effective

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in such a purpose. Dr. Hsu will therefore be with us for the coming session, but whether he can stay longer than that will depend on the provision the Trustees will be able to make for the School of Religion after that.

Regarding Mr. and Mrs. Price, there is no development here contrary to what was clearly stated and accepted during the conferences in New York when their case was settled. The subject which he was to teach was fully understood, as were the personalities and dominant interests of both of them. I made the argument largely on two counts. One was the personal help they would be to me in living with me and assisting in all the activities that center in that house. They have fully lived up to all that I had hoped, and in so far as I am of any value to this institution they have increased my health and happiness as well as aided me in all sorts of ways which have released my time and energies for other things. The other thought which I had in mind and shared with the committee is the desirability of planning for at least one younger American who will be in preparation for continuing to represent the desires and the authority of the Trustees as we older members of the staff disappear. Here again I can safely give assurance that such expectations are being fully justified. The interest they have both taken in every phase of University life, the understanding which perhaps would not have been possible had they not been living with me, the way in which they have been admired by both Chinese and foreign teachers, and their remarkable ability to know and help individual students, are all evidences of this. Conditions in other Christian colleges where the transfer to Chinese leadership has been too rapid make me feel all the more strongly the essential importance of some such planning ahead on our part, and I have no question but that Yenching will some day benefit very substantially in regard to its basic purpose because of the readiness of Mr. McPrier to appreciate the force of this argument, and the endorsement by the committee. I shall not yield to the impulse to make extended comments on what constitutes religious influence in such an institution as ours under present conditions in China. The proportion of time that I spend upon formal religious activities is, I hope, no register of my religious purpose and influence, and this is true of the institution as a whole. It applies also to Harry Price and his wife who are busy studying the language, teaching economics, caring for their children, and helping in various useful activities, all of which spring more or less from their religious ~~and~~ beliefs and habits. The fact that the committee recognized these values in their case made it seem the more strange to me that the committee would find it impossible to

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approve of the teaching of directly religious subjects by Dr. Hsu especially when those classes are primarily concerned with Christian ethics or the actual application of religion to student behaviour.

I want to make clear, however, that I have from the outset regarded the inclusion of the Prizes as a very exceptional arrangement justified only because of the special considerations mentioned, and with a long look ahead as to the control of the institution in order that any sort of Christian influences can continue to be carried on as we should want. It is not at all a precedent or a type and this has doubtless been recognized from the beginning by all concerned. The permanent solution would seem to me to lie in the direction of keeping someone here more or less of the P. C. Hsu type, together with other methods which can be experimented with.

One of these other methods has been experimented with again during the present session. We have had five students maintained by this fund.

1. Chiu Yun Hsi - Kiangsi - Sophomore. From the time he entered last year, he has been one of the outstanding leaders in the student section of our Christian Fellowship, and perhaps has done as much as any other one student to promote the religious work of the Fellowship. He has also made one of the best academic records in his class, standing very close to the head of the list.

2. Tai Mei Tai- Fukien, a short course student in the School of Religion, who because of unexpected developments, would have had to leave here had it not been for a small grant to help him through the remainder of the session. This seemed warranted because he had already become active in evangelistic work both among students and employees, several of whom were brought to Christ by him and baptized by me last Easter.

3. Fang Kuang Yu - Fukien - a graduate this year from our School of Religion and a graduate of the college, very active in student Christian affairs both before and since his college graduation. He received a small grant supplementing other funds.

4. Kenneth Ch'en - one of the finest Chinese students from Honolulu whom we have ever had, especially helpful in that group, but active in personal work among native students with whom he has deliberately cultivated friendships for this purpose.

5. Wei Jung Ching, highly recommended by Mr. Martin of Jefferson Academy because of his record there. Since then he has been a Y M C A secretary. He is the only North China student

in the group and has been helpful in dealing with those from this section.

For next year I should like to continue the grants to numbers 1 (\$300) and 5 (\$208), together another item of \$300 for a Y M C A secretary coming to us from Fangchow recommended by Lennig Sweet as especially effective in personal work.

Very sincerely yours,

J Leighton Stuart

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McBrier Foundation

Proposed Budget 1934-5

Balance on hand July 1, 1934 \$3853.79

Budget 1934-5

One-half salary P C Hsu	\$1620
Scholarships	808
Miscellaneous	
(Christian Student Activities)	
	<u>200</u>
	2628

2628.00

Estimated Balance

\$ 1225.79

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Central Foundation

Project Number 1234

Reference on page 1234

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YENCHING

INDEXED

May 14, 1934

President J. Leighton Stuart
Yenching University
Peiping, China

My dear Dr. Stuart:

Word has just come from Mr. Sherman M. Goble of the
death on May 10th of Mr. James W. porter.

As you know, Mr. Porter has been increasingly helpless
for some months, and for quite a time it has been seen that an
early end of the struggle was quite inevitable.

Very sincerely yours,

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YENCHING

May 16, 1934

President J. Leighton Stuart
Yenching University
Peiping, China

My dear Dr. Stuart:

Let me acknowledge receipt of your letter of April 18th in which you discuss a number of matters which you wish to have presented to the Yenching Trustees.

Correlated Program. I am transmitting to the Board of Trustees both the paragraph in your letter commenting on this topic, and also the memorandum approved by the Faculty Executive Committee. I am forwarding this material to the Trustees without ~~comment~~ ^{comment}, and will not make any comment at this time except the somewhat whimsical one that I quite agree with the faculty member who objected to the last sentence of your memorandum, and feel that the document would be much more consistent if both the first and the last sentence had been omitted.

Rural Training Institute. As already indicated in previous correspondence, both the Associated Boards and the Yenching Trustees have already given this request their heartiest support, and nothing more remains except to await action by the Rockefeller Foundation. In any event it would be unfortunate to pass on to the Trustees the statement prepared by the field on this point. In the last two paragraphs the field takes the Trustees to task for "hesitating to endorse this proposal" and "tragically jeopardizing the undertaking" and being unable "to accept the judgment of their representatives on the field."

As a matter of fact, the field made no request whatever for endorsement from the Board of Trustees until the matter was taken up from North America, nor did the field even inform the Trustees that this request was being presented to the Foundation. The first intimation the Trustees had that their endorsement was desired was when Mr. Gunn himself asked me what was the attitude of the Yenching Trustees toward the matter, and why no request had been received from them. Everyone here thereupon abandoned all the usual rules of procedure, cutting red tape wherever necessary, and securing the necessary actions with the greatest possible haste, - often against our better judgement and over the protest of individuals who had not had time to

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study these matters carefully— in order to get before the Rockefeller Foundation in advance of their meeting the cordial endorsement of the Yenching Trustees. Even to this date, the only copy of this request by Yenching for the support of the Institute of Rural Administration that has come to New York was a copy which you sent to Dr. Gee for his personal information and with no suggestion whatever that he bring it to the attention of the Trustees. Fortunately, he happened to show it to me for my personal information shortly before Dr. Gunn asked me about the matter, otherwise I would have been entirely ignorant as to what was contemplated.

I call attention to these facts simply to point out the degree to which difficulties are increased, and misunderstandings are caused, when the usual course of procedure is not followed. If during last December when this matter was being presented to the Rockefeller Foundation, the field had sent the Trustees a copy of this request, accompanied by the request of the Board of Managers that the Trustees present the request to the Rockefeller Foundation with their endorsement, all these difficulties would have been avoided. As it was, we not only had to handle the matter in a very hasty and unsatisfactory way, but we caused a great deal of criticism of Yenching, and a good deal of feeling within the Board of Trustees itself that the field had attempted to embark upon what looked like a new departure in its program which, at the very least, deserved very careful and unhurried study, and had done so without taking the Trustees into their confidence, and without asking for their approval. Therefore, when the Trustees have the feeling that they did everything they could possibly do and perhaps some things they were a bit unwilling to do, in order to help the field, the last two paragraphs in your statement would not improve the cordiality of their feeling toward the matter.

Dr. Gee. I believe that nothing need be added to what I have already written.

Fears of Japanese. I have communicated to the Trustees your comments on this topic. All of Yenching's North American friends have been watching with grave concern the trend of military and political affairs in North China. Certainly the situation is one that contains ominous possibilities. There seems nothing more we can do than to carry on quietly, seeking always to avoid occasion for friction with the discordant elements. We appreciate deeply the weight of the burden which you and the other administrative officers of the University are constantly carrying. In such a tense situation as exists in Peiping the smallest spark is apt to cause a tremendous explosion. We most earnestly hope and pray that in some way the threatening clouds which overhang North China will pass by without serious damage.

When this letter reaches you, you will probably be busy with the commencement season. I hope that the closing weeks of the academic year will be happy ones, and that you will find time during the summer months for some weeks of well earned rest and relaxation.

Very cordially yours,

BAG:MP

YENCHING

May 16, 1974

Mr. E. M. McBrier
150 Fifth Avenue
New York, N.Y.

My dear Mr. McBrier:

I had just written the letter ~~to~~ Mr. Garside, a copy of which is enclosed, when your letter of April 13 reached me. The issues you raise are not directly dealt with in my letter to the committee, but are very pertinent. Let me assure you at once that in all essential points I am heartily with you and am just as anxious as you can be to have the type of results which you most desire. A letter written with such sympathetic restraint and consecrated earnestness of purpose requires a reply in kind. I wish, however, it were possible to sit down with you in the quiet of your Montclair home and talk about these problems, rather than try to write of them. It is not easy to put all that I want to into a letter, nor should such an attempt be too lengthy.

First of all, I quite realize the specific purpose of the Fund, and have been watching for opportunities of the type you describe. I read the enclosure from China's Millions with interest and am well aware that it is possible to do direct evangelistic work among students. Not a few of ours are results of just such efforts. There have recently been some encouraging indications in the city notably in connection with Anglican missionaries. One of these has just been loaned to us to help in caring for our Anglican students and in doing religious work among others. The difficulty is to find a qualified person who would fit in to our special situation. A few weeks ago we had Gardiner Terksbury here for a whole week. He is generally regarded as about the best equipped foreigner in his ability to use Chinese, and his evangelistic fervor. He has always been a rather extreme type of conservative theologian, but has recently had a profound religious experience in the Oxford Groups Movement. He was given every facility, through leading chapels, meeting with leaders of the Christian Fellowship, etc., and I had hoped that his closeness to Chinese students, his own youth, winsome personality, and a recent joyous experience would combine to produce fine results, and yet these were rather disappointing. He had only a few interviews, entirely I think with Christian students and largely those in the School of Religion. A few months ago one of the best-known fundamentalist Chinese preachers conducted a series of meetings in Haitien which were largely attended

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by our students.

As a result arrangements were made for a young Chinese of the same persuasion to hold services on our campus Sunday afternoons. At the first one there were some sixty students, but the number has rapidly diminished. When I was consulted, I cordially endorsed the plan and have tried to keep in touch with those most interested, as well as attend services when I have been here. I mention these incidents to let you see something of our readiness to have help from any quarter, as well as some of the discouraging aspects. If, or when, we are able to find any person who could help us in the way your letter describes, either in a temporary or permanent capacity, no one would be more ready for it than myself. My own chief religious anxiety is the lack of this sort of interest or ability among our own Christian Chinese teachers. I am sure that it is not lack of conviction, and am just as sure that it is useless to try to force it. Among our foreign teachers who are here primarily for this purpose, there is somewhat the same shift of emphasis. Christian students find themselves also baffled in their attempts with non-Christian fellows. Not that this sort of work is not being done, nor that some person or method may not yet be found for doing more and doing it more fruitfully. We are looking forward to the visit of Sherwood Eddy next autumn and the team that is being organized around his visit. God may be preparing others of whom we at present do not know. The special point of this paragraph is to assure you that whenever the opportunity is discovered for the use of the Fund in this its primary purpose, it must be taken advantage of.

The second point I want to urge is my struggle to establish the framework and the facilities in which such direct evangelistic activities can freely function. I could weary you by writing at length of the many uncertainties, unfavorable trends, and similar factors which could militate against the continuance of Yenching as a vitally and unequivocally Christian institution. While waiting for opportunities such as you have in mind, it has been of the greatest assistance to me to have had this resource for the various things I have asked for, not one of which so far as can be known, would have been feasible otherwise. This fund has added much to the effectiveness of the Yenta Christian Fellowship, which is more and more the process for organized religious effort here, and it or some equivalent will be the only hope in the future. More and more the institution will pass into Chinese control, and be affected by government requirements, public opinion, alumni pressure, etc.

Referring especially to the Prizes, I feel confident that it will be of inestimable benefit some day to have had them come when

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did, and continue with the institution during these formative years of decreasing foreign influence. Apart from those who are more or less my contemporaries or who could not possibly represent the Trustees in administrative policy and spiritual purpose, there is no other foreigner on the staff. All that I said about them is being realized and you and Professor Thompson, by making their coming here possible, have in my mind, done something for Yenching religious life by way of providing that the other kind of influences be carried on, and that the University as a whole continue to bear its Christian witness, the results of which neither you nor I shall live to see. I should like to stress a phrase in this last sentence regarding the witness of the University itself, the present financial campaign as I see it, being an acid test of the good opinion of the Chinese public, and the altogether friendly endorsement which we have received is itself evidence that the name of Christ is being honored through Yenching throughout the country. Supporters of foreign missions listen to encouraging reports, but know very little of the unfriendly or hostile impressions that have been created by their activities especially among intellectuals. All that we are doing to break down this sort of prejudice is helping at least to prepare the way for evangelistic work among these classes generally, and more particularly in our own community. There has not been a dollar spent by this Fund which does not seem to me to be destined to count in the religious influence upon both Christian and non-Christian students in the future for which we must be preparing, as well as in the efforts up to the present. Putting this differently, you have been the means of considerably more religious activity thus far than would otherwise have been provided, and have helped to give a set to Yenching of the future, while its policy is being moulded and its traditions formed. More personally, it has been a deep satisfaction to me to have had this resource, and my conscience is quite clear as to having tried to use it in the ways which, under existing conditions, ~~have~~ seemed most useful for its own special objective.

The last point which I should like to make clear is regarding my own future connection with it. You will not misunderstand the spirit in which I ask that you and the committee feel perfectly free either to direct this Fund hereafter from New York or designate someone else here whom you feel can carry out your conception of its purpose more to your satisfaction. At the outset you have found fault with me for not being able to spend it, and I assured you that the time would come when it could all be used. You have blamed me for making decisions that forced the hand of the committee. In this last letter you indicate dissatisfaction with the indirect methods as against more directly evangelistic work. I am by no means satisfied with myself, although I have tried to do my best, but above all else I want you to feel happy regarding a Fund you have so generously provided, and with a purpose than which nothing could be more in the spirit of Christian missions. I should like to have the budget as recommended for next

year carried out, because of plans it would be difficult to change, but after that, I hope there will be no embarrassment in formulating any other arrangements.

With deep confidence that underlying any differences of method we are working at heart for the same cause,

Very sincerely yours,

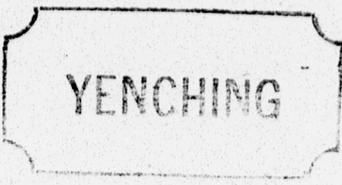
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May 1934



The Palace Museum
The Historical Museum
The Peita Research Institute
The Peiping Metropolitan Library
The Northwestern Scientific Expedition

Cordially invite you to attend the Three Day Exhibition of Northwestern Antiquities which is to be held from May 25 to May 27th, Friday through Sunday, in the T'uan Ch'eng, the circular "castle" at the entrance of Pei Hai Park, under our auspices. We have united in an effort to assist Yenching University by offering the proceeds of this exhibition as our contribution toward the Million Dollar Endowment Fund of the University.

The relics to be exhibited are of high historical and cultural value. Most of them belong to the Han and T'ang dynasties, while some are of still greater antiquity. They were found in the various excavations made in Mongolia, Sinkiang, Kansu, Suiyuan, and other Northwestern provinces during the past few years.

The T'uan Ch'eng in itself is an exquisite place to visit, though it is not opened to the public on other days. The famous life-size jade Buddha is still there. That alone is worth a visit. The tall white pines, one of which was ennobled by Emperor Ch'ien Lung, and stately buildings in the "castle" are also worth seeing. It is claimed that the T'uan Ch'eng is built around a mound which existed in the Yuan Dynasty and was the site of some of Kublai Khan's palaces. The famous jade bowl is traditionally from this period.

The various cultural societies will also place some beautiful treasures, which have not been exhibited to the public before, for public appreciation and study on this occasion, contributing in this way their share to the Yenching Endowment Campaign.

You are cordially invited to share in this opportunity to enjoy seeing a place and many objects not usually available to the public, and to assist in the support of a university that contributes not a little to the intellectual life of our city and our country.

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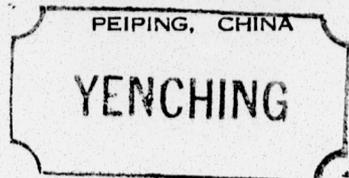
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YENCHING UNIVERSITY



OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

May 21, 1974

Mr. B. A. Garside
150 Fifth Avenue
New York, N.Y.

My dear Mr. Garside:

I have your letter of April 21 (G34-4-21-1) and appreciate very much your writing at such length and in your usual generous tone. I have already given Stephen Ts'ai his copy and he is more than satisfied. I might say in general that with young Chinese executives of his type taking an increasing interest in the affairs of the University, it seems to me of supreme importance that there be not only the fullest possible mutual understanding between our two bases, but also an encouragement to have them make comments or even criticisms that enable them to enter into the problems at the other end. It was with this in view that I forwarded his letter as it actually came to me. I might add that somewhat more caustic comments had been made by one or two foreign members of the staff who are being indirectly replied to through your letter. I had made my own answer more or less to the same effect as certain paragraphs of yours, and had stated that the promotional costs were very largely on my insistence, and that I was most heartily in favor of our continuing them, that there might be reductions when the Trustees had decided their policy in this respect, and that much as we needed whatever could be realized for use out here, I for one, felt that we could not afford to do otherwise than continue costly and, for the time, unprofitable activities of this nature. Regarding the arrangements with the firm of investment advisers, I have full confidence in the judgment of the Trustees and am quite incompetent to form any opinion myself except in so far as I can see the results in our returns. I hope that you will assure the committees concerned that these expenditures are not only with my full and fairly well informed endorsement, but that I am increasingly conscious of the large contribution in time and even greater evidence of active interest in the affairs of the University on the part of these very busy and capable people. This is at least equally true of you and the colleagues in the office. The whole relationship is to me a very happy one, and I feel that Yenching is extremely fortunate in the way its interests are being looked after. You can all be equally assured that our people here accept this point of view, no one more so than Mr. Ts'ai.

The only serious difference of judgment between the Trustees

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and yourself as against ours here is in relation to the joint campaign as foreshadowed by the publicity material which has reached us. Even in this, we are all working for the same end, and if those in America who have accepted responsibility can accomplish their purpose by the methods adopted, we shall be quite satisfied.

Very sincerely yours,

J. Leighton Stewart

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May 23rd, 1934

Dear Dr Stuart:-

While I was recently in Boston, I saw Dr G.H.Parker Head of the Zoology Department at Harvard and he is retiring this year at the end of June and has some work which he wishes to complete this fall early and after that I think would be willing to spend some time in China. I have talked over with him tentatively the possibility of his spending some time at Yenching and it struck him very favorably. He agreed to talk the matter over with his wife and then let me know her reaction to the idea. As yet I have not talked with him in any definite terms but have suggested the possibility of Yenching being able to house them while they are there. I think it might be wise for you to invite him if the plan appeals to you and Miss Boring. I shall talk it over fully with Dr Wu while he is here and he can let you have his feelings about the matter.

Dr Parker is possibly the outstanding zoologist in U.S.A. and if he would spend a term at Yenching he could do a great deal for the students and for the staff there. Then his influence after he gets back would be most helpful to us with people in the Boston area.

If he would spend a term at Yenching and then let the China Foundation have his time for another term, it would be most helpful. I believe that if the China Foundation could finance his travel he would be glad to come.

If you write Dr Parker, let me have a copy of your letter please and let me know what I can do to follow up the matter.

With all good wishes, I am

Very sincerely,

Dr J. Leighton Stuart,
Yenching University
Peiping, China.

N. Gist Gee.

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學大京燕
YENCHING UNIVERSITY
PEIPING, CHINA

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

May 24, 1974

Dr. N. Gist Gee
150 Fifth Avenue
New York, N.Y.

My dear Dr. Gee:

The last mail brought letters from you under dates of April 18, 20, and 21. All of these are quite informing and on the whole indicate a slightly more encouraging outlook, both in our own promotional arrangements and in the better understanding among all concerned. Regarding your cooperation with the promotional work of the Associated Boards do not have any hesitation whatever. While we have objected to this procedure, and hold to our opinions, yet since the Trustees have continued in their policy and are taking the responsibility for accomplishing in this way what both are alike aiming at, there is no reason why you should not work in with the schedule according to your own judgment of our best interests. I believe there is nothing else in these letters that calls for comment. On some of the matters touched on you already have my views, and others help me to understand what is happening.

As to conditions here, things are going about the same, and we are getting into the preparations for Commencement. The Endowment Campaign is going ahead quietly and slowly among present and old students in this region who are being organized to solicit among their own friends and relatives as the next step. In other words, we also are building up a constituency and are attempting to form habits, the immediate results of which call for an immense amount of detailed work and cannot bring in substantial results, but the total result may not be insignificant, and we may by this process find our way to large donations. In any case, the publicity is proving very helpful.

I am enclosing a translation of a recent editorial in the Ta Kung Pao, the leading newspaper in North China and probably the one whose editorials carry most weight, not only here, but all over China. It is written evidently with an anti-missionary complex and would create very serious apprehension if shown in toto to our Trustees and most of our supporters. You should, therefore, use it with the utmost discretion, if at all. I am sending it chiefly for your own information. It might be stated that this paper had such an editorial strongly endorsing our campaign, or at most, certain sentences could be quoted.

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The last word from the Trustees regarding budget figures alleviates somewhat our earlier calculations, but still leaves us facing a rather substantial deficit. For the whole institution this would be about L C \$40,000 at 2.50 : 1. If we were able to get 3 : 1, we should have about \$10,000 deficit. I am not seriously troubled over next year. There are the uncertainties in both the Natural and Social Sciences the year following that are the chief sources of anxiety. Y. T. Tsur has resigned his post as Acting Chancellor to take effect with the end of this academic year. This is not surprising as he only took it as a very temporary measure, and has many responsibilities in addition to this. His health is not at all good, with high blood pressure and other ailments. He has agreed to continue chairman of our financial campaign throughout the calendar year, which is a very useful service. We are considering the problem of how to fill this vacancy, but with nothing yet definite enough to report.

We are trying to get suggestions for the talking points on Yenching from faculty members with only a few responses thus far.

Mr. and Mrs. Tracy DeW. Van Schoiack of St. Louis have recently been out here with their daughter Patricia. You can have this in mind when next visiting that city.

Very sincerely yours,

J. Houghton Stewart

JLS C

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"May 25, 1934

"Dear Dr. Stuart:

"The Council of the East China Christian College and Universities some time ago appointed a committee on work in journalism. This committee together with a sub-committee, has had several meetings. The final meeting, however, was delayed to allow for the return of President Liu of the University of Shanghai. At a meeting of this committee held yesterday a general agreement was reached as to a plan of cooperation on the part of three universities, with a view to pooling the work now being offered in this field by all three, which amounts to forty odd credits. There is also a general agreement as to efforts to add to and strengthen this work, which would be done under the auspices of the committee of the East China Council. The committee on journalism expects to meet again on Thursday, May 31st. In the meantime the matter is being discussed in the institutions concerned, with a view to a final recommendation and presentation to the East China Council which meets on Saturday, June 2nd.

"The committee yesterday authorized me to write to you to inquire as to the present status of your department, and the possibility of a transfer of that work to the East China group. I have before me your letter of May 7th in which you state that you are quite ready to face the matter on its merits. I would like to ask for information on three points.

"First: Is the way open for a transfer of the Yenching work in journalism to an East China group? If so, could that transfer be made at once or later?

"Second: If such a transfer were to be made what, if any, assets and income could or would go with the Yenching department? This phase of things has not been discussed by our committee; merely touched upon. But it is clear that for the first year or two any income from special sources which might be transferred along with the department and its good will would be extremely useful.

"Third: If there are possibilities along this line I rather think that the committee here would like to have Mr. Hin Wong make a brief trip to Shanghai at our expense in the near future in

order to go into details of the whole matter and make arrangements. We would, of course, want your permission before taking the matter up with him.

"I am sending this to you by air mail and express delivery. I would be most grateful if you could get a reply to me by Wednesday, May 30th, either by air mail or telegraph, so that our committee may be able to deal with the realities of the situation at its meeting on the 31st.

"I think that our group here means business, and that the way is open for a transfer if Yenching so agrees. Of course there are many details to be adjusted, but the agreement reached seems to bring those into the field of immediate possibility.

Copy to Dean Martin

Faithfully yours,

(Signed) E. H. Cressy
Secretary

COUNCIL OF HIGHER EDUCATION

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YENCHING

In reply to the letter from Dr. E. H. Cressy under date of May 25, 1934, regarding the transfer of the Yenching University Department of Journalism to Shanghai, the Faculty Executive Committee would define its position as follows. Yenching University having withdrawn from the proposed Correlated Program feels itself under no obligation to take up details of this nature until there is more conclusive evidence that the other institutions are ready to accept a comprehensive readjustment of their individual programs with a view to the increased economy and efficiency of the total enterprise of Christian Higher Education.

However, in order to cooperate in any effort that tends toward further correlation we are ready to have this matter decided upon its merits on the assumption that the other institutions concerned agree to the same conditions. This decision might be reached by the appointment of a Commission in America of professionally competent and disinterested persons to share with us the experience of that country as to the type of locality best suited for the teaching of Journalism. A similar commission composed at least largely of Chinese might advise as to the environmental and institutional conditions in China where it would seem to them the best results could be expected. Meanwhile a commission from within the Council of Christian Higher Education or otherwise related to the institutions involved might, in close communication with the Associated Boards, evaluate the assets and imponderables of the work now being actually carried on and the consequences of transfer elsewhere or amalgamation as against the potential resources of the new proposal. This would all be in an effort to unite in making our finest contribution to China's welfare in this field, and thus lift the solution to a plane above narrowly institutional or sectional considerations. We hereby pledge ourselves to join with the other institutions affected in abiding by a decision reached by some such procedure as this, involving the considered advice of persons professionally qualified in Journalism and in education for Journalism. We shall then do all that we can toward the success of new Department or School regardless of any effect this conclusion may have on Yenching University.

As the questions in Dr. Cressy's letter contain no reference to a settlement on this basis they do not seem to call for a specific reply at this stage.

As our Department is being sponsored by the newly organized Missouri-Yenching Board of Trustees we could not in any case make any final commitment until the Shanghai proposal had been referred to that body for its decision. We shall await word from Dr. Cressy before taking any further action.

RECEIVED
JUN 28 1934
GENERAL OFFICE

From Pres. J. Leighton Stines

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燕京大學
YENCHING UNIVERSITY
PEIPING, CHINA

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

June 25, 1934

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INDEXED

Mr. B. A. Garside
150 Fifth Avenue
New York, N.Y.

My dear Mr. Garside:

it I am writing you at once regarding a proposed reorganization of the Board of Managers. The Ministry of Education has issued regulations under date of October 15, 1933, limiting the membership of such a body to fifteen members. The method for doing this in our case has been under discussion for some time past and the whole matter was taken up at the Annual Meeting of the Board on June 23. Under the existing arrangement we have twenty-one members, two from each of the constituent churches or their Chinese equivalents, eight others coopted at large, and five from the faculty. Not more than one-third can be foreigners, and we have always specified that at least one-fifth of our Board must be women. After quite thorough discussion, the missionaries representing the four churches took the lead in proposing that the representative membership be reduced from eight to four, and the Chinese present were quite emphatic that these four ought for the present at least, to be missionaries rather than Chinese. The thought underlying this is that these four mission boards in the west have organized and are controlling the institution, and that ~~this~~ is, therefore, quite fitting that each of them should be officially represented on the local board. Meanwhile the University has been coming into more conspicuous and practical relations with the Chinese government and people, and this has accentuated the importance of having a Chinese personnel of the kind that most worthily represents the institution before the public. All this has been made even more urgent because of the Endowment Campaign recently started. It had been proposed by the Acting Chancellor and myself that the missions appoint the second or Chinese member after consultation with us in order to secure someone who would be of real help to the institution, while at the same time satisfactory to the mission. In fact, this has been experimented with somewhat within the past few months. There are, however, difficulties in putting this into effect. It is sometimes cumbersome and artificial. Meanwhile it has been possible to secure for the Board several members who seemed in every way the kind for whom we have been looking. It was also realized that with the four missionaries and a foreign Y M C A man representing Princeton, there would be both a maintenance of direct relations with Christian activities in Peiping and vicinity, and a group forming a nucleus in the Board who could practically guarantee the continuance of the

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kind of personnel whom the Trustees and the supporting bodies in the west would expect to have. Because of all of these considerations, it was finally voted unanimously and apparently with a clear conviction to revise the constitution in this respect. Other changes had already had the required one month's notice and may take effect at once. This one, however, will require this period before becoming effective, as well as the approval of the four ecclesiastical bodies. The question also was raised as to approval by the Trustees, and whatever may be the technical requirements, we all would want the approval of the Trustees before the new Board actually begins to function. Meanwhile it will be of interest to report the personnel as it has been made up subject to final approval both here and by the Trustees. The present chairman, Dr. H. H. Kung, has been requested to become the Chancellor. He is in the city having come specially to make the main address at our Commencement this morning. He has not finally refused, but feels the pressure of many similar claims upon him in addition to his extremely burdensome public duties. His name is therefore being retained until we have his final decision. We are keeping as many of the members of the Board who have served in the past as we can. These include: Dr. W. W. Yen, Dr. Y. T. Tsur, Dr. S. T. Wang (nephew of C. T. Wang and superintendent of the P U M C Hospital), Mrs. C. C. Lin, Mrs. C. F. Wang (sister-in-law of C. T. Wang), D. W. Edwards (Princeton). Within the past few months Mr. Huang Yung Liang has accepted membership. He studied in the University of Nanking, was at one time Minister to Austria, is a zealous Methodist, and now lives in retirement in Tientsin. Another person whom our Chancellor recently invited and who accepted quite heartily, is ~~Mr.~~ Sun Fo, the son of the late Dr. Sun Yat Sen, at present Minister of Justice. We are also adding the name of a Mrs. Chien, better known as Miss Wang Min I. Mr. S. J. Ch'uan (formerly our controller, now a banker in the city) had been elected as one of the two Kung Li Hui (American Board) representatives, and would in any case be among those most wanted. If Dr. Kung accepts the chancellorship, Dr. Yen will become chairman and Dr. Ch'eng Ching I, who is moving to Peiping this summer, will be added. In addition to these eleven members are the four representatives of the missions: Messrs. W. H. Gleysteen, (Presbyterian), R. M. Cross (American Board), Alexander Baxter, (London Missionary Society), and someone to take the place of the late Dr. Mark Brown from the Methodist. I hope very much that the Trustees will give their approval to this plan and am quite confident that no real interests will suffer, and that on the other hand, there will be quite definite gains.

In a somewhat more personal and informal way, I might add that the theory of representatives of the local Chinese Christian

*Head of the Legation
Yuan-*

bodies
~~Boards~~ has had very little to justify itself in practice in our case, with the single exception of Mr. Ch'uan, who fortunately can satisfy all the different requirements involved. Those appointed have not had anything to contribute to the Board of the University by their presence, and obviously felt out of place, and have tried to stay away from the meetings. In addition to the direct connection being maintained through the missionaries, we have plans for other ways to relate the University, and especially the School of Religion, more helpfully and vitally to the Christian churches and to the Christian secondary schools of this area. We can thus have spontaneous, interesting, functional processes which will be far more helpful to all concerned than the somewhat perfunctory and artificial process which has been tried thus far. The enforced shrinkage of the total membership has brought all of this out into open light, and after having tried to maintain the whole structure, I am convinced, after being present at the meeting day before yesterday, that the change is preferable.

I am glad ^{to report} that this meeting of the Board was in the finest spirit throughout; that the Baccalaureate service yesterday seemed to be impressive and well attended; and that Commencement Exercises this morning were a great success. Of course the presence of Dr. Kung attracted unusual public interest; in fact he has had a series of stops on the way up here with hours spent in feasts and official inspections and delegations of all kinds greeting him at the stations, as is perhaps befitting a Minister of Finance in China. We had a pleasant luncheon party in his honor at my home. We have thus completed perhaps the best session on the new campus as far as freedom from internal or external disturbance and high quality of academic work are concerned.

Very sincerely yours,

Sheikton Stewart

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P S - Please see that Dr. Gee either reads this or has a copy of this letter.

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May 25th, 1934

Dear Dr Stuart:-

During a recent visit with Mr Gunn of the Foundation, he raised the question of the continuation of the Princeton cooperation. He expressed the fear that they were falling down somewhat in the obligation which they had assumed and wondered just what the future of this arrangement might have in store. He at once said that the Rockefeller Foundation, of course, did not propose to continue to carry this work and that unless something promising could be developed that he did not know what the outcome would be.

He also raised the question of the right of Dr Leonard Hsu to take Mr Chang away from Yenching this coming year after he had had his fellowship training definitely under the understanding that he was going back to Yenching. I told him that I had had no information from you that this decision had been reached and that I felt sure that he would be consulted in case such a plan were under consideration. Mr Gunn also felt that Dr Hsu's plans were definitely pointing toward his going into politics and that you were losing his services. I told him again that if this was planned that I had no information of it and that I was under the impression that Dr Hsu was to come back to Yenching for his work this fall.

I would suggest that you write Mr Gunn relative to these matters and reassure him as far as possible. He is evidently feeling rather keenly now the need of all the support he can get to make his program appeal to the Foundation when it comes up for final consideration in October this year. He feels that he has the sympathy of the Foundation for his rural program but that these appropriations for other purposes must have every possible supporting argument. Do not tell him of my letter to you but just write informing him out of your general plans and of the outlook for the coming year or two.

Dr Wu Chen-fu was present when this conversation took place and I hope you will talk it over with him when he gets back. He has just spent a few days in New York in the Museum and is going on to Boston to-day. I am asking him to talk with Dr Parker while at Harvard and to be ready to discuss this suggestion of mine that Dr Parker be invited to Yenching with you when he gets back.

Very little money coming in but we are working with Mrs Pfeiffer, Mrs Moore and Mrs Perkins these days and are hoping for some gifts there. Dr Young is on the job now for two weeks. There has been no definite news from Dr Jenny as yet, I believe.

Christine finished her examinations yesterday. She has enjoyed her work but it has been very heavy.

Very sincerely,

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YENCHING

"May 25, 1934

"Dear Dr. Stuart:

"The Council of the East China Christian College and Universities some time ago appointed a committee on work in journalism. This committee, together with a sub-committee, has had several meetings. The final meeting, however, was delayed to allow for the return of President Liu of the University of Shanghai. At a meeting of this committee held yesterday a general agreement was reached as to a plan of cooperation on the part of three universities, with a view to pooling the work now being offered in this field by all three, which amounts to forty odd credits. There is also a general agreement as to efforts to add to and strengthen this work, which would be done under the auspices of the committee of the East China Council. The committee on journalism expects to meet again on Thursday, May 31st. In the meantime the matter is being discussed in the institutions concerned, with a view to a final recommendation and presentation to the East China Council, which meets on Saturday, June 2nd.

"The committee yesterday authorized me to write to you to inquire as to the present status of your department, and the possibility of a transfer of that work to the East China group. I have before me your letter of May 7th in which you state that you are quite ready to face the matter on its merits. I would like to ask for information on three points.

"First: Is the way open for a transfer of the Yenching work in journalism to an East China group? If so, could that transfer be made at once or later?

"Second: If such a transfer were to be made what, if any, assets and income could or would go with the Yenching department? This phase of things has not been discussed by our committee; merely touched upon. But it is clear that for the first year or two any income from special sources which might be transferred along with the department and its good will would be extremely useful.

"Third: If there are possibilities along this line I rather think that the committee here would like to have Mr. Hin Wong make a brief trip to Shanghai at our expense in the near future in

order to go into details of the whole matter and make arrangements. We would, of course, want your permission before taking the matter up with him.

"I am sending this to you by air mail and express delivery. I would be most grateful if you could get a reply to me by Wednesday, May 30th, either by air mail or telegraph, so that our committee may be able to deal with the realities of the situation at its meeting on the 31st.

"I think that our group here means business, and that the way is open for a transfer if Yenching so agrees. Of course there are many details to be adjusted, but the agreement reached seems to bring those into the field of immediate possibility.

Faithfully yours,

(Signed) D. H. Creasy
Secretary
COUNCIL OF HIGHER EDUCATION"

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YENCHING

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May 29, 1934

President Y. C. Chen
Dr. Lincoln Deang
President C. J. Lin
Dr. J. Leighton Stuart ✓

Gentlemen:

Several of our China Colleges making annual reports to the University of the State of New York have found it difficult to secure the execution of the affidavit printed on the form supplied us by Albany. Notary Publics are not available in China, and a trip to the American consulate is a tedious task that is apt to cause a great deal of delay.

We therefore wrote to the University of the State of New York some time ago and requested that the Presidents of the various Universities be permitted to fill out the annual report without the affidavit, and that the affidavit be added here in New York. The University of the State of New York has now approved this procedure. You may therefore begin with the report due on June 30th 1934 simply by signing your name on the last page after the words "President of", and then send the reports along to us without delaying to secure the affidavit. Here in New York we will prepare a special affidavit as Secretary of the Board of Trustees stating that we know the signature to be that of the presiding officer of the institution, and that the report has been prepared in accordance with the instructions of the New York State Education Department.

We hope that this simplification of the process of preparing this annual report will expedite its completion, so that we will not hereafter have to make apologies to our friends in Albany for the late arrival of this material. Will each of you try to see that the report is actually in the mail within a few days after the fiscal year closes on June 30th.

Very cordially yours,

BAG:MP

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學大京燕
YENCHING UNIVERSITY
PEIPING, CHINA

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

June 1, 1934

Dr. N. Gist Gee
150 Fifth Avenue
New York, N.Y.

My dear Dr. Gee:

We sent out the letter to the faculty which you will find written on among the enclosures. These are the only replies. In regard to the student mentioned in Dean Wilson's letter, there are further details about him in the weekly Bulletin No. 155, May 19, 1934. My experience with faculty responses to this sort of request has never been encouraging. It is not so much unwillingness or indifference as lack of ideas. Trying it out on myself, I could write volumes on the four points, but rather imagine that anything I said would add nothing to what you already know about the situation. This is probably the way other people feel, and explains the lack of response.

More constructively, you will soon be receiving copies of the reports to the Board of Managers, together with about 150 copies of a memorandum from the College of Public Affairs. In this material there are doubtless concrete facts or obvious inferences which would be of help to you in talking with people with these objections in mind.

It is not announced publicly yet, but the British Boxer Indemnity Trustees have given us L C \$15,000 a year for three years for the development of ceramics. This will enable E. O. Wilson to have help in carrying out studies at M T T next year, and will be of some slight help to our regular budget for the following two years. We feel, however, that we ought to spend it directly for the project intended rather than yield to the temptation to ease up our budget problems.

It was very gratifying to get word of an additional Gold \$5,000 from the R F for social sciences. This can be interpreted in various ways, but I am taking the more optimistic one that it is temporary assistance for keeping us going until the major issues can be settled. I shall be writing Mr. Gunn in a few days regarding plans based on this grant, and shall send you a copy of the letter.

Very sincerely yours,

Heipen Stewart

JLS C

Rec'd by Sumner

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June 2, 1934

Mr. S. M. Gunn
The Rockefeller Foundation
49 West 49th Street
New York, N.Y.

My dear Mr. Gunn:

It was very cheering to have a cabled message from our office last week stating that the Rockefeller Foundation were adding \$5,000 to the \$10,000 which completes the seven-year grant for our social sciences. I interpret this to mean that a special effort is thus made to help us carry on the work of the coming year, pending the final decision of next October. If, as is most probable, this is due to your active effort, I want to assure you personally of the appreciation of our group here. It happens, by a happy coincidence, that I had been talking with the social science group about going ahead anyhow with our rural program as though our hopes for financing it were going to be realized, and organizing temporarily under the leadership of Dr. Cato Young, utilizing the resources in personnel and funds which we have, in order to gain experience, and especially to strengthen our contacts with reconstruction projects in different parts of the country. We would defer any encouragement to students to come to us for this training until we have assurance of adequate funds. This had been agreed to by Young himself and the others concerned, and we were in the midst of details when this message came. We agreed to spend all of this additional grant (which looks very large to us under present conditions) upon the rural program, for what are almost altogether additional activities. I am enclosing herewith copies of the statement agreed upon and the tentative budget. I may have written you that we took the \$10,000 to be received next year from the Rockefeller Foundation, the \$4,000 promised us from Princeton sources, and the surplus from exchange and other savings which we had here, and rigidly reduced our program, so that all of this would carry us for two years, allowing each department \$20,000 L C per annum. If the Rockefeller Foundation approves our applications in whole or part, we can then enlarge accordingly. If not, we have a longer period in which to close out what has been built up, or to explore other possibilities of support. Leonard Estu has been allowed to stay in Nanking for another year which reduces our budget by so much, while enabling him to assist in the government's program in a way that will be closely related to our plans if we are able to put them into effect. A Mr. Lu,

in our Department of Political Science, has been loaned to Jimmie Yen for a year to be the District Magistrate of Tingsien, which further eases our budget and strengthens the cooperation between the two places. I am taking Cato Young with me next week for a further consultation with Dr. Yen and his associates. Dr. Y. P. Mei has been invited to become executive secretary of the rural reclamation program undertaken by the National Christian Council with the strong support of General and Mme. Chiang Kai-shek. If he can be freed from his promise in Shansi, he will accept this, and I am trying to help bring this about. It will give him an excellent experience with which he can help in our plans for training workers. We shall go ahead, therefore, with active planning while awaiting with eager hopes and a measure of anxious suspense the decision of the Foundation Trustees next October.

With warm personal regards,

Very sincerely yours,

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Mr. JCS
June 2, 1974

Mr. E. M. McBrier
150 Fifth Avenue
New York, N.Y.

My dear Mr. McBrier:

I have your good letter of May 7 this morning, and am writing at once to thank you from my heart for your readiness to contribute \$250 toward the salary of Dr. Hsu. I cannot tell you how much I am gratified and encouraged by this generous and sympathetic offer, all the more so because I can readily imagine that with the many claims upon you it has not been easy to set aside under present conditions, this amount. On my part, I should like to find it possible to cover our budget without calling upon you for this. There are two factors in the situation which may permit this. We have made an application to the government to cover our deficit for the coming year, and have been quite encouraged by the attitude of the leading men toward this request, but we cannot know the outcome for perhaps another month. There is also a possible benefit from exchange. We have been calculating at 2.50, but may be able to get something nearer 3:1. If both of these hopes work out favorably, with the many economies effected, we can get along next year, even with the one-half salary of P C Hsu. May I suggest, therefore, that this be kept in reserve, and I shall write you again in the light of further developments. Meanwhile your offer has at least done much to cheer me and deepen my appreciation of your understanding of our problems, and of your devoted helpfulness.

Very sincerely yours,

JLS C

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In reply to the letter from Dr. E. H. Cressy under date of May 25, 1934, regarding the transfer of the Yenching University Department of Journalism to Shanghai, the Faculty Executive Committee would define its position as follows. Yenching University having withdrawn from the proposed Correlated Program feels itself under no obligation to take up details of this nature until there is more conclusive evidence that the other institutions are ready to accept a comprehensive readjustment of their individual programs with a view to the increased economy and efficiency of the total enterprise of Christian Higher Education.

However, in order to cooperate in any effort that tends toward further correlation we are ready to have this matter decided upon its merits on the assumption that the other institutions concerned agree to the same conditions. This decision might be reached by the appointment of a Commission in America of professionally competent and disinterested persons to share with us the experience of that country as to the type of locality best suited for the teaching of Journalism. A similar commission composed at least largely of Chinese might advise as to the environmental and institutional conditions in China where it would seem to them the best results could be expected. Meanwhile a commission from within the Council of Christian Higher Education or otherwise related to the institutions involved might, in close communication with the Associated Boards, evaluate the assets and imponderables of the work now being actually carried on and the consequences of transfer elsewhere or amalgamation as against the potential resources of the new proposal. This would all be in an effort to unite in making our finest contribution to China's welfare in this field, and thus lift the solution to a plane above narrowly institutional or sectional considerations. We hereby pledge ourselves to join with the other institutions affected in abiding by a decision reached by some such procedure as this, involving the considered advice of persons professionally qualified in Journalism and in education for Journalism. We shall then do all that we can toward the success of new Department or School regardless of any effect this conclusion may have on Yenching University.

As the questions in Dr. Cressy's letter contain no reference to a settlement on this basis they do not seem to call for a specific reply at this stage.

As our Department is being sponsored by the newly organized Missouri-Yenching Board of Trustees we could not in any case make any final commitment until the Shanghai proposal had been referred to that body for its decision. We shall await word from Dr. Cressy before taking any further action.

copy to Dean Martin

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YENCHING

June 4, 1934

Dr. J. Leighton Stuart
Yenching University
Peiping, China

My dear Dr. Stuart:

We enclose herewith the first number of our Associated Boards News Bulletin "The China Colleges." Under separate cover we are sending you about a dozen copies for distribution to your Yenching staff or for any other use you may find.

We are extremely anxious that the administrative officers and faculty members of all our China Colleges will take an active part in the publicity being produced by the Associated Boards and will supply us with interesting material.

This first number of "The China Colleges" is necessarily very general in nature, since it is our first introduction to many of those on our mailing lists. Also we had to prepare it without any very large amount of material from which we could draw. We earnestly hope that when we start to assemble material for future numbers, we will have an adequate supply from each of our Colleges and Universities. We want material that is full of human interest, and at the same time will serve to give a clear picture of what these institutions are actually accomplishing. We must have concrete facts, and must be able to describe definite illustrations of the service we are rendering if we are ever to give our North American constituency a clear and attractive picture of what these colleges are doing. Nearly all those who have commented on the first number of this publication have agreed that the article "Cooperation - and Its Practical Results" on the second column of page four is the most interesting and attractive feature of this number.

Our tentative plan is to issue this publication in September, December, March and June, though we may vary this schedule after we have experimented with it a little further. You will just about have time to send us material which you may have available, or can prepare promptly, for inclusion in the second number. This will go to the printer about August 15th. You will have ample time for planning and preparing material for future numbers. It is understood, of course, that will all ten of the participating institutions being invited to submit material we will be able to select only a small part of what is sent us. We will try always to choose material that will emphasize both concrete accomplishment and the growing degree of cooperation among our China Colleges.

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Dr. J. Leighton Stuart

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6/4/54

There is so much interesting material Yen-ching can send us that I need hardly offer any special suggestions. One thing, however, occurs to me as of particular interest and significance - the program of the Harvard-Yen-ching Institute in which Yen-ching is taking the lead and five of our other Colleges are cooperating. Either Dr. Porter or Mr. Hung would be able to give us an extremely interesting article on such a topic.

Very cordially yours,

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YENCHING

INDEXED

Yenching University

June 4, 1934

Dr. J. Leighton Stuart
Yenching University
Peiping, China

Dear Doctor Stuart:

Enclosed find seven copies of the Minutes of the Joint Meeting of the Executive and Finance Committees held on May 28th.

Much space in the minutes is occupied by reports on investment matters which require no further comment, with the exception that we have taken a step forward in the servicing of mortgages and mortgage certificates. Undoubtedly you are familiar with the situation here, where practically all of the guarantee companies are in a position where their guarantees mean nothing as their resources very largely have been wiped out. They are also confronted with the problem of servicing mortgages and handling real estate, which they are not equipped to do; and as a consequence, very little attention is given to individual properties, which require study and personal following up. In obtaining a person who is in constant touch with this situation, at a very insignificant sum, we are assured of much better service in the future.

Status of Land Titles in China. Within the past month a great deal of attention has been given to this subject by the Foreign Missions Council through its contacts with the State Department in Washington. It seems that it is now time for a new treaty to be made with China, and that the State Department is anxious to have every phase of such a document clearly set forth in any new papers which are drawn. Therefore, it is seeking information regarding the holdings of all properties belonging to educational institutions, as well as Mission Boards doing work in China. The enclosed questionnaire represents the type of information which the State Department is asking.

In giving consideration to this topic, the Committee felt that it is necessary for rather complete data to be held in some other place than on the University campus, and that a map or schedules of some sort be devised to give a rather complete survey of the land held by the Trustees of the University, and at the time such a survey is being made that it would be advisable for us to have a copy of same in our office.

The conditions prevailing in North China, with certain outside powers endeavoring to control the whip hand, would also seem to be another reason for having complete information along this line available. The office will know best how to set up such information; but from my own experience, the best plan seems to be to have a blue print made of the campus with reference numbers, each plot to have a descriptive sheet covering its purchase and particulars, and if

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such plot has been consolidated in a later deed, all of the minor parcels should be included under the larger caption. However, this idea can be improved upon, undoubtedly, and we leave it entirely to those in authority to follow any system desired. You will note that the recommendation also calls for an inventory of all available property, both in buildings and equipment - at replacement figures. This is a rather large task, but in all probability your books give a fairly clear picture at the present time and it will be more or less a matter of copying in order to complete the task.

Charges for Promotional Work. Again this subject came up for discussion, and after several conferences prior to the meeting, a decision was reached:- that the promotional deficit after July 1st would become a regular charge for expenditures rather than to segregate same into separate accounts.

Contract with Lawrence M. Mead. This item requires no further comment, it being a confirmation of action taken by the officers.

Promotional Matters. There is a very slight improvement which may or may not be indicative of a definite swing in the opposite direction. On the other hand, the upward turn of business has been halted temporarily at least, due probably to seasonal recessions. There is no indication that the fall business will equal the spring output unless there is larger development in the heavy industries and more expenditures made by the government than those contemplated at the present time.

Porter Annuity. I am also replying to a radiogram sent by Mr. Tsai when I comment upon this situation. As a matter of fact, this gift should never have been accepted under the conditions as agreed upon. It is true that the rate was that in use by annuity organizations and insurance companies. We have since learned, however, that even at that time various organizations were turning down accepting annuities to be paid on an 8-1/2% basis. However, that is a thing of the past. The enclosed schedule shows the condition of the account, which after giving full credit for market value of securities now held, shows a deficit of \$3,147.58 - the largest loss sustained is in the value of the capital stock of the Central Illinois Bank & Trust Company, which has been reorganized lately. I am quite sure the Committee would have voted to sell all of this stock when received rather than the odd lot of 38 shares. Mr. Gobel urged retaining it and predicted a much larger price than the \$765 at which the odd lot was sold. Aside from the depreciation in capital figures, the bank also ceased to pay dividends, and we were left high and dry. The Committee decided to allow the account to stand on our books as at present, with the hope of at least recovering some of the deficit in the account as the actual overdraft is now \$23,376.33. This undoubtedly is the wisest thing to do for the present.

Dr. Stuart's Letters of April 18th and 30th. The item in the minutes in no way indicates the amount of time or consideration given to these letters. The letter of the 18th had been distributed in advance of the meeting, that of the 30th coming to hand on the same day as the meeting. At the time of the writing of these letters, more particularly the one of April 30th, we also were receiving telegraphic dispatches of the attitude of Japan, and were very much concerned. The diplomatic tension has been somewhat eased due to certain expressions on the part of both the United States and England; but still we are conscious of the underlying feeling that is existing at the present time and which is apt to break forth under any provocation. The Committees reviewed very carefully this entire situation and most definitely feel the seriousness

Dr. J. Leighton Stuart

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6/4/54

of the entire picture. These things are being discussed in our office from day to day, and various members of the Board are in touch with us by telephone as well as personal calls and you may rest assured that if anything can be done to assist at this end, immediate steps will be taken.

The Committees noted the attitude of the Faculty Executive Committee regarding the Correlated Program and observed with some gratification their statement of loyalty and desire to cooperate whole-heartedly in a Correlated Program. The hope was expressed that any action by the Board of Managers might show an even more devoted spirit. It has long been the hope of us all that by some trick of the magic wand we could produce a condition satisfactory to all of the institutions on the field, as well as all the Trustees here in America; but with the human element with which we have to deal, that is impossible. Every new idea or movement is born with much travail and pain and we presume this is no different than others.

Report of the Nominating Committee. Committees as listed were elected, Mr. McBrier taking the place of Dr. Eric North on the Women's College Committee.

With cordial good wishes, I remain,

Very sincerely yours,

CAE:RC
Enc.

Assistant Treasurer

CC: Stephen Tsai

P.S. Due to excessive cost of sending seven copies of Minutes first class with this letter, I am sending only one copy and the balance under separate cover.

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June 22, 1934

*See my Dr.
Stewart's letter
6/22/34*

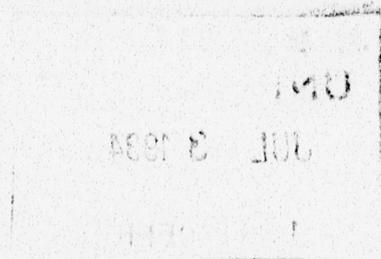
Dr. E. H. Cressy
23 Yuan Ming Yuen Road
Shanghai

My dear Dr. Cressy:

With further reference to recent correspondence about Journalism, I am enclosing herewith a copy of a letter to Mr. Carside which covers most of what I have in mind to take up with you. In accordance with the suggestions already made, Yenching University requests you to secure the appointment of a commission in China of competent people who will advise the Council as to where in their judgment work in Journalism can best be conducted under the auspices of Christian education. We also request the Council itself to use material supplied from America and through the commission to be appointed in China, or to secure expert judgment through some other process which it may prefer, and with this help through its own Executive Committee or another one especially appointed, recommend where this subject can be taught with the greatest benefit to the nation. Vernon Nash will be sending you a number of copies of something he has prepared, describing the problem as he sees it. You may use your own judgment as to whether to send this to members of the Council. Additional copies would be available if wanted. Our own position is that if our group of institutions are really going to correlate our activities, decisions of this sort should be based upon qualified opinion regarding the work to be done, rather than the ambitions or preferences of particular institutions, including Yenching. If it seems on this ground quite clear that this work should be located in Shanghai, we will willingly transfer whatever we have to contribute, and support the new undertaking to the utmost of our ability. The above proposals are made on the assumption that the other institutions concerned agree to this, or to some other adequate process, for reaching a conclusion which all will abide by when once it has been authoritatively determined.

Very sincerely yours,

J. L. Stewart



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Dr. J. Leighton Stuart
Yenching University
Peiping

Dear Dr. Stuart:

On behalf of both the East China Council and myself I wish to express our thanks for your kindness in so promptly sending us information as to the attitude of Yenching in the matter of work in journalism.

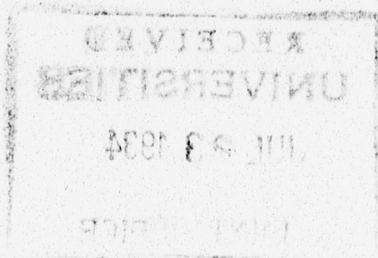
The action taken by the Council of Higher Education in January 1933, and repeated in January 1934, was as follows: "The Council favors the development of professional work in journalism in Shanghai, and refers the matter to those concerned in East China, in consultation with Yenching." As we had received no intimation that the line of action here proposed would not be acceptable to Yenching, although the matter had come up in conversations and in your recent letter of May 7th, to which I referred, I naturally took the matter up along these lines. I am sorry if this seemed too abrupt. As I glance my letter over it seems to me that what it does is to raise questions. There is, of course, the implication as to the time factor, and perhaps too much question as to the possibility of action in the immediate future. Perhaps, in view of the deficits which the majority of institutions are facing, the feeling would not be unwarranted that if adjustments were to be made an earlier date rather than a later might be acceptable.

The East China Council passed unanimously some plans for integrating the work in this field which has been going on for some years.

I read to them the correspondence and the action of the Yenching faculty executive committee. I think it seemed to them that the proposal of two commissions and a special committee was somewhat complicated. No action was taken.

Truly yours,

(Signed) E. H. Cressy
Secretary
COUNCIL OF HIGHER EDUCATION



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June 25th, 1934

Dr J. Leighton Stuart,
Yenching University,
Peiping,
China.

Dear Dr Stuart:-

Thank you for the correspondence relating to the future of Journalism. I have sent copies of these ^W letters to Sean Martin though I suspect that you have already done this directly. The copies which have gone to Mr Carside will place the matter before the Board of Trustees when things reach the stage of their taking any action. Of course, there is nothing to be done at present. I think you are exactly right in asking that an impartial group consider and decide the matter. I do not know just what effect our failure to get money for Mr Nash's salary for the coming year may have upon the entire question.

Thank you also for the letters from Mr Sweet, Dr Wilson and Dr Mei. I have written Dr Wilson and raised in that letter the question of further help from the Foundation. Mr Gunn said nothing that would in any way commit him about the R.F. renewal of the Natural Science grant for the next few years. He indicated the present trend of public and government opinion there toward rural work and said that his main interest was in that. He also said very clearly that at the present time when finances were in such a sad plight with every one, the R.F. included, that it was not the time to bring up any big grants and that he would advise leaving that as it for the present. If and when things are better and something of a recouping of finances has been accomplished, then there would be a much better chance to get a large grant. He thought it would probably be refused now if asked for and I am inclined to believe the same thing.

We can use the things which you are sending us, reports to the Board of Managers and the memoranda from the College of Public Affairs. Such things are always helpful and are fresh.

I am delighted to learn of the grant for Ceramics from the British Boxer Indemnity Fund. This will be a great help in carrying on a special piece of investigation. I hope it provides in some way toward the return of Mr Wilson to China after his furlough. I shall get in touch with him as soon as possible after he arrives and talk matters over with him.

I know that the \$5,000 from the R.F. for Public Affairs will be a great help.

With all good wishes, I am,

Very sincerely,

學大京燕
YENCHING UNIVERSITY
PEIPING, CHINA.

系學物生院學理
COLLEGE OF NATURAL SCIENCES
DEPARTMENT OF BIOLOGY

June 28, 1934.

President J. L. Stuart,
Yenching University.

Dear President Stuart,

Miss Boring has kindly passed on Dr. Gee's letter concerning Prof. G. H. Parker of Harvard to me for an expression of opinion from this department. The matter was presented to our departmental meeting ^{and} was very carefully considered. We feel that it would add greatly to the prestige of this department to have such a distinguished biologist as Prof. Parker visiting us for a year. As Dr. Gee said in the letter, Prof. Parker could do a great deal for the students and for the staff here. Therefore we wish to express our earnest desire to welcome Prof. Parker to our department for a year's visit.

Regarding to the question of finances, we feel that either the China Foundation or the Rockefeller Foundation should be approached to finance his travel back and forth from the State. Our college authorities should be approached for the provision of their housing facilities. If all the parties concerned are willing to help and if Prof. Parker is willing to spend a year with us with only the travel and house provided for, we feel it would be an excellent opportunity for this department. We wish therefore that steps should be taken to approach these various parties concerned as soon as possible.

Cordially yours,



J.C. Li
Chairman, Department of Biology.

P.S. Dr. Gee's letter is herein enclosed
J.C. Li

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OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

INDEXED

June 22, 1934

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Mr. B. A. Garside
150 Fifth Avenue
New York, N.Y.

My dear Mr. Garside:

Department of Journalism. You will already have received a copy of a memorandum sent to Cressy in reply to the proposal that our Department of Journalism be transferred to Shanghai. His reply would seem to indicate that nothing very much happened at the meeting held in Shanghai and it may be that those interested will take no further steps. It seems to me, however, that this is an opportunity to experiment with a correlation that is based not upon institutional politics, but upon a united effort to serve China. We should, therefore, like to see our suggestion put into effect, and with this in view we request our Board of Trustees either on its own initiative, or perhaps preferably through the Associated Boards, to invite a commission in America to pass upon the general type of locality in which a school of Journalism can be most suitably established in the light of American experience. This commission should be composed of those who are qualified because of their experience in the subject and especially in the teaching of Journalism, and who may be regarded as free from any special prejudices. The point at issue is whether a school in the almost purely commercial and very much foreignized city of Shanghai, shared in by three universities, but probably not closely integrated with any of them, is preferable to location near a city whose atmosphere is chiefly cultural and educational, and where this department would be intimately associated with all others. The suggestion is discussed at length in an article by Vernon Nash, copies of which will be sent you either by this or a succeeding mail. Whatever may be thought of his own views, this will at least define the issue. Our intention is to ask Dr. Cressy to arrange for the appointment of a somewhat similar group composed at least largely of Chinese, to give advice based on Chinese conditions. We would hope that the Council of Christian Higher Education through its Executive Committee or one especially appointed for the purpose, would take the material made available by American experience on the one hand, and Chinese opinion on the other, and with the further consideration of institutional finance and other factors, make a recommendation as to where, and under what form of support, Journalism can best be taught under the auspices of Christian Higher Education. If the other institutions will agree to such procedure, we promise to abide by whatever decision is reached and cooperate as best we can toward the continued maintenance of the teaching of this subject.

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Since the issue has been raised both in the States and out here, we feel that it ought to be authoritatively settled, and that this settlement should be based upon the end in view, and the judgment of qualified people as to how this can best be realized, rather than by the somewhat casual and not too carefully considered decisions which have thus far been made. To leave the question suspended in an atmosphere of uncertainty and debate is to do serious harm to the work now being carried on already with the greatest difficulty, and cannot be of any possible benefit to any possible future arrangements.

Very sincerely yours,

J. Hightower

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